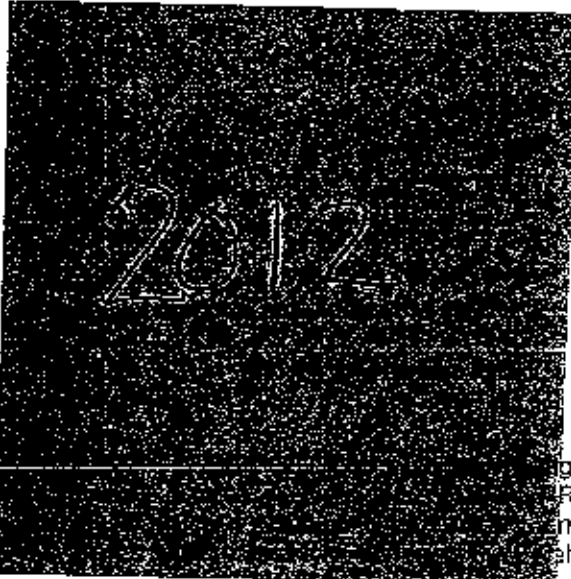




NUCLEAR WASTE SOCIÉTÉ DE GESTION
 MANAGEMENT DES DÉCHETS
 ORGANIZATION NUCLÉAIRES

January 17, 2012

Mayor Mike Natomagan
 Northern Village of Pinehouse
 Box 130
 Pinehouse Lake, SK S0J 2B0



Dear Mr. Natomagan:

This letter is to confirm the NWMO's funding for engagement activities to be conducted by Northern Research Group (NRG) will conduct this consultation using a report on information on adaptive phased management, and the Northern Village of Pinehouse community.

engagement
 NRG will
 information on
 Pinehouse

We understand this engagement includes discussion roundtables or working groups to assist in resolving questions that community members have, and to develop a listing of relevant comments/feedback that will be included in a report. The entirety of the funds will be provided to the community upon the completion of the engagement activities and NWMO notification that the community has received the final report.

Please do not hesitate to contact me with any questions or concerns about this funding, or if we might further support you through this work.

Sincerely,

Jo-Ann Facella
 Director Social Research & Dialogue

Copy: Pat Patton
 Jamie Matear



NUCLEAR WASTE SOCIÉTÉ DE GESTION
MANAGEMENT DES DÉCHETS
ORGANIZATION NUCLÉAIRES

January 17, 2012

Mayor Mike Natomagan
Northern Village of Pinehouse
Box 130
Pinehouse Lake, SK S0J 2B0

Dear Mr. Natomagan:

Please find enclosed a cheque representing an advance payment for Third Party Review work to be carried out in Pinehouse by Northern Research Group Inc. As laid out in their proposal, NRG will be performing an unbiased review of existing material published by the NWMO regarding Adaptive Phased Management and the existing siting and licensing process, and will place special focus on addressing questions and concerns raised by the people of Pinehouse.

As part of our Learn More program, the NWMO has committed to provide up to \$40,000 in funding for independent advice to communities undergoing feasibility studies. Enclosed is a cheque for \$39,070.08 representing the total cost of the proposed review.

It is our understanding that the scope of work for the Third Party Review will involve a desktop review of published material in order to help explain and interpret the material using locally accessible language and answer questions the community may have about the available information on Adaptive Phased Management, the safety of the project and the basis for confidence at this early stage.

This is expected to include a review of a list of documents published by the NWMO which describe Adaptive Phased Management and how safety is to be assured through the design of the facility, and the nature of testing and safety demonstration that will take place through the siting and licensing processes.

At a minimum, the review will include the following documents (available on the NWMO website):

- o NWMO's *Final Study Report*, and in particular the description of APM and how safety is to be assured through the design of the facility, safety demonstration, siting and licensing processes. Other information on regulatory oversight can be reviewed in *Regulatory Oversight of Adaptive Phased Management* (Backgrounder NWMO 2010)
- o *Adaptive Phased Management Technical Description* (Background paper 6-18 prepared by NWMO).
- o Review some portion of each of the following documents: *Conceptual Design for a Deep Geologic Repository for Used Nuclear Fuel* (Background paper 6-9 prepared by GTECH); *Review of Conceptual Engineering Designs for used Nuclear fuel Management in Canada* (Background paper 6-1 prepared by ADH Technologies' Inc.); *Considerations in Developing a Safety Case for Spent Nuclear Fuel Management Facilities and Associated Infrastructure in Canada* (Background paper 3-4 prepared by Candesco Research); *Status of Geological Repositories for Used Nuclear Fuel* (Background paper 6-3 prepared by McCombie Consulting)

.../2

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Fax: 416.934.9526
Toll Free: 1.866.249.6966

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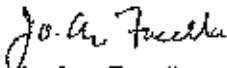
- o Most recent NWMO Technical Research and Development Report: *Technical Program for Long-Term management of Canada's Used Nuclear Fuel – Annual Report 2011 or 2012* (Technical report TR 2012-01 prepared by NWMO; 2012 report to be published), and *RD&D Program 2011 – NWMO's Program for Research, Development and Demonstration for Long-term Management of Used Nuclear Fuel* (Technical report TR 2011-01)
- o Review NWMO's site selection reports including: *Moving Forward Together: Process for Selecting a Site for Canada's Deep Geological Repository of Used Nuclear Fuel, May 2010* and *Preliminary Assessment of Potential Suitability – Feasibility Studies, Nov 2011*.
- o Other materials should be reviewed as deemed appropriate by contractor in consultation with community representatives.

We understand the report will include information to address questions such as:

1. What is Adaptive Phased Management and what is the project which is planned?
2. What is the basis for confidence in the safety of key components of the plan, such as the deep geological repository with its multi-barrier system?
3. How does Adaptive Phased Management compare with approaches being used by other countries?
4. What is the siting and licensing process which would govern the implementation of Adaptive Phased Management?

Thank you for your continued participation in the Learn More program, and please do not hesitate to contact me with any questions or concerns about this funding, or if we might further support you through this work.

Sincerely,



Jo-Ann Facella

Director Social Research & Dialogue

Copy: Pat Patton
Jamie Matear

Patton, Pat

From: Patton, Pat
Sent: March-26-12 5:46 PM
To: Vince Natomagan
Cc: Greg Ross; Mike Natomagan
Subject: RE: Phase 3 NWMO/Pinehouse MOU...

Categories: [CRM] Regarding: Northern Village of Pinehouse

Vince

I had a brief discussion with Greg and described the process for implementation of Step 3 with the community.

Once the Council has passed the Resolution to proceed to Step 3 and has sent me the copy of the Resolution we will send an acknowledgement and the Letter of Agreement for the Mayor's signature.

I understand that the Resolution will likely be made later this week so we should be able to have the Letter of Agreement to the Mayor very soon after.

We look forward to working together in this next step.

Pat Patton

From: Vince Natomagan [<mailto:vince.pinehousedc@sasktel.net>]
Sent: Monday, March 19, 2012 2:48 PM
To: Patton, Pat
Cc: Greg Ross; Mike Natomagan
Subject: Phase 3 NWMO/Pinehouse MOU...

Pat:

Mike is asking that you prepare the next MOU related to the various phases of Phase 3. For all intent and purposes, Greg, Mike and I will be collaborating jointly (much like we did last time) in this next phase. I don't know what politically correct way to state but the identified funds need to start flowing as soon as possible in order to allow un-interrupted progress on this file.

We anticipate that a resolution by the Northern Village of Pinehouse will be forthcoming!

Vince.

Patton, Pat

From: Vince Natomagan [vince.pinehousedc@sasktel.net]
Sent: March-29-12 12:04 PM
To: Shaver, Kathryn
Cc: Patton, Pat; Mike Natomagan
Subject: Pinehouse Letter Re Step 3 APM...
Attachments: NVP Letter to NWMO Step 3.pdf

Categories: [CRM] Regarding: Northern Village of Pinehouse

Kathryn:

On behalf of the Northern Village of Pinehouse, Step 3 letter attached...

Thanks,

Vince Natomagan,
Pinehouse.



NORTHWEST TERRITORIES
WASTE MANAGEMENT
CORPORATION
NORTHWEST TERRITORIES
DEPARTMENT
OF LAND AND
MINE

April 11, 2012

Mayor Mike Natomagan
Northern Village of Pinehouse
Box 130
Pinehouse, SK S0J 2B0

Dear Mayor Natomagan:

Subject: Preliminary Assessment of Potential Feasibility- Feasibility Studies (Step #3), Letter of Understanding

On behalf of the NWMO I would like to acknowledge receipt of your recent resolution regarding entering into Preliminary Assessment of Potential Feasibility- Feasibility Studies, which is Step #3 of the site selection process. As we had indicated during our recent briefing for your Council, the next step in the process is to enter in to a letter of understanding to outline at a high level the initial phase of activities which will be included in this Step. I am pleased to provide this letter of understanding for your review and should you wish, acceptance. This letter is being sent to all communities who have expressed an interest, through resolution, to enter the Feasibility Study.

The NWMO places a great deal of importance on the Feasibility Study step in the site selection process. As we have indicated to you the purpose of the Feasibility Study step is to assess, in a preliminary way, the suitability of your community and associated site(s) to host the project. These studies are an opportunity for both the community and the NWMO to explore key questions that will be important in assessing the suitability of your community and associated site(s) for this project. Work will be conducted in two phases with the opportunity for stock-taking by both the community and the NWMO at the end of each phase. Some communities with relatively low potential to be suitable for the project may be screened out of the process at the end of the first phase of work. By the end of the second phase of work, one or two of the communities may be selected for the next step in the site selection process: detailed studies over a five-year period (Step 4).

Tel: 416.634.6614
Fax: 416.934.9626
Toll Free: 1.888.249.6666

22 St. Clair Avenue East, 6th Floor
Toronto, Ontario, Canada M4T 2S3
www.nwmo.ca

The four key questions which the NWMO has identified to serve as the foundation for the Feasibility Study are:

1. Safety, security and protection of people and the environment are central to the siting process. *Is there the potential to find a safe site?*
2. The project will be implemented in a way that will foster the long-term well-being of the community. *Is there the potential to foster the well-being of the community through the implementation of the project, and what might need to be put in place (e.g. infrastructure, resources, planning initiatives) to ensure this outcome?*
3. At a later step in the process, the community must demonstrate it is informed and willing to host the project. *Is there the potential for citizens in the community to continue to be interested in exploring this project through subsequent steps in the site selection process?*
4. The project will be implemented in a way that will foster the long-term well-being of the surrounding area. *Is there the potential to foster the well-being of the surrounding area and to establish the foundation to move forward with the project?*

Through this letter of understanding the NWMO is committing to Phase One of the Feasibility Study at this time, and, we understand that your community is also agreeing to Phase One of the Feasibility Study at this time.

To be clear, Phase One activities will include:

- Scientific and technical studies to further explore the potential suitability of the geology in the area and to identify potentially suitable smaller siting areas. This involves desktop studies by the NWMO.
- Further exploration of the potential effects of the project on the long-term well-being of the community through desktop studies and engagement of community residents. The NWMO and accountable authorities work together to complete this work.
- Engagement of accountable authorities in the surrounding area, including Aboriginal communities, to identify questions and concerns which will need to be addressed. The NWMO and accountable authorities work together in this engagement.
- Capacity-building and engagement resources (administrative expenses, community planning, independent advice, other) available to the community to enable the community to learn about the project, reflect on its interest, encourage local discussion and debate, and engage with the NWMO throughout feasibility studies. Details of this support are appended as Appendix A.

The NWMO acknowledges the leadership role that Pinehouse has taken in considering the project and the time and effort required to answer the questions of community members and others, and to manage the community's activities as part of the site selection process. The NWMO offers a program of resources to support communities at this early stage of decision-making in order to

cover community expenses associated with participating in the site selection process. An important part of the program is funding to cover administrative expenses associated with co-coordinating community activities to learn more. Please know that should Pinehouse incur modest additional administrative expenses beyond the \$75,000 limit identified in the program, the NWMO would cover these expenses. As we look forward, we expect that funding levels will increase substantially in subsequent stages of work as the technical and social studies and engagement intensify and become more focused on a subset of communities that are eligible for and interested in proceeding to field investigations.

By signing this letter of understanding you are indicating on behalf of you and your community your agreement to proceed with these activities as briefly described above. You are also indicating:

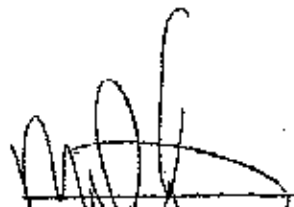
- Continued interest in learning more about the project;
- Willingness to engage community members in the learning process;
- Willingness to work with surrounding communities and Aboriginal peoples to learn about and explore the project;
- Willingness to participate with integrity, transparency and accountability throughout all activities associated with participation in the process.

Pat Patton, your NWMO Relationship Manager, will be in touch with you shortly to follow up on the following next steps:

- Community (as represented by Council and/or their delegates such as a Community Liaison/Advisory Community) to meet with the NWMO to confirm how work will proceed
- Community and the NWMO confirm plans for communications and engagement
- Community and the NWMO confirm schedule for meetings and key activities over the next 12 months.

Based on the matters identified above and the understanding that moving into Phase One of the Feasibility Study Step of the Siting Process in no way commits either the Northern Village of Pinehouse or the NWMO to proceed to any further step in the Siting Process; the parties hereby agree to enter into Phase One of the Feasibility Study Step of the NWMO's Adaptive Phased Management Plan.


Kathryn Shaver
VP, APM Engagement & Site Selection


Mayor Mike Natomagan
Northern Village of Pinehouse

Patton, Pat

From: Maxwell, Beverly
Sent: April-16-12 1:52 PM
To: nvp.mike@sasktel.net
Cc: nvp.greg@sasktel.net
Subject: Preliminary Assessment of Potential Feasibility - Feasibility Studies (Step #3), Letter of Understanding
Attachments: Letter Mayor Mike Natomagan April 16 12.pdf
Categories: [CRM] Regarding: Northern Village of Pinehouse

Dear Mayor Natomagan,

Please find attached, the Preliminary Assessment of Potential Feasibility – Feasibility Studies (Step #3), Letter of Understanding for your review and signature should you agree to accept.

Should you require any further information, please do not hesitate to contact us.

Sincerely,

Bev Maxwell

Nuclear Waste Management Organization

nwmo

22 St. Clair Avenue East 6th Floor

Toronto ON, M4T 2S3

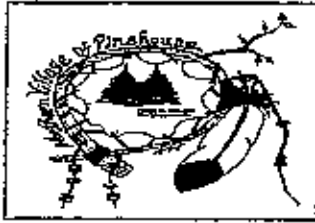
Direct: 647-259-2991

Main: 416-934-9814

Toll Free: 1-866-249-6966 (within Canada)

Fax: (416) 934-9978

Email: bmaxwell@nwmo.ca



Northern Village of Pinehouse

Box: 130

PINEHOUSE, SASK. S0J 2B0

Phone (306)884-2030 Fax: (306)884-2021

Nuclear Waste Management Organization
c/o Kathryn Shaver, Vice-President APM Engagement & Site Selection
22 St. Clair Avenue East 6th Floor
Toronto, Ontario, Canada
M4T 2S3

March 29, 2012

On March 29, 2012, The Northern Village of Pinehouse passed the following resolution,

Moved by Greg Ross that, *"the Northern Village of Pinehouse hereby express interest and desire to continue to learn more about Adaptive Phased Management, and to proceed to the initial phase of the Feasibility Study step of the site selection process known as Step 3 including preliminary discussions with the NWMO"*. Seconded by Conrad Misponas. Carried.

As you are aware, the Northern Village of Pinehouse, in conjunction with Kincepik Metis Local, went through Step 2 Initial Screening of NWMO's Adaptive Phased Management Program, which did not identify conditions to exclude Pinehouse for further consideration in the NWMO APM site selection process.

I would like to take this opportunity to impress upon you and your staff that the Pinehouse Team has been very dedicated in engaging with all community members on a one-on-one basis each and every day. It seemed like the Pinehouse Team was colored by an overwhelming shade of "nuclear waste" so-to-speak. In other words, virtually all other local & regional initiatives we undertook were looked at as suspect. My team had to be extremely careful and diligent as to keep on focus of the topic at hand while engaging with such citizens in the community and within our region. I would also venture to say that key members of my team proactively engaged with provincial and national media in regards to the NWMO issue. We were somewhat looked at as the "vanguard" of this project which created very stressful situations at times. A high level of diplomacy has been adopted which we were not so accustomed in doing! I am expecting the same or more of such engagement with media, general public and the nuclear industry as a whole!

Having said this, the leadership of Pinehouse wishes to submit a budget that truly reflects the challenges that we are about to face once again. Frankly, the current level of participant dollars of Phase 1 Step 3 as identified by your staff is not sufficient to undertake such an initiative. I hope you understand the candor and straight-forward manner of my statements.

Sincerely,


Mike Natomaganj Mayor
Northern Village of Pinehouse.



NUCLEAR WASTE MANAGEMENT ORGANIZATION SOCIÉTÉ DE GESTION DES DÉCHETS NUCLÉAIRES

April 11, 2012

Mayor Mike Natomagan
Northern Village of Pinehouse
Box 130
Pinehouse, SK S0J 2B0

Dear Mayor Natomagan:

Subject: Preliminary Assessment of Potential Feasibility- Feasibility Studies (Step #3), Letter of Understanding

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Fax 416.934.9826
Toll Free 1.866.249.6966

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Toronto Ontario Canada M4T 2B3
www.nwmo.ca

The four key questions which the NWMO has identified to serve as the foundation for the Feasibility Study are:

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- Continued interest in learning more about the project;
- Willingness to engage community members in the learning process;
- Willingness to work with surrounding communities and Aboriginal peoples to learn about and explore the project;
- Willingness to participate with integrity, transparency and accountability throughout all activities associated with participation in the process.

Pat Patton, your NWMO Relationship Manager, will be in touch with you shortly to follow up on the following next steps:

- Community (as represented by Council and/or their delegates such as a Community Liaison/Advisory Community) to meet with the NWMO to confirm how work will proceed
- Community and the NWMO confirm plans for communications and engagement
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Based on the matters identified above and the understanding that moving into Phase One of the Feasibility Study Step of the Siting Process in no way commits either the Northern Village of Pinehouse or the NWMO to proceed to any further step in the Siting Process; the parties hereby agree to enter into Phase One of the Feasibility Study Step of the NWMO's Adaptive Phased Management Plan.


Kathryn Shaver
VP, APM Engagement & Site Selection

Mayor Mike Natomagan
Northern Village of Pinehouse

Appendix A – Resources to Support Participation

Communities requesting feasibility studies are eligible to receive resources (funding and expertise) from the NWMO for capacity building and engagement to enable the community to learn about the project, reflect on its interest, encourage local discussion and debate, and engage with the NWMO throughout feasibility studies.

Program Components for Potential Host Communities Involved in Feasibility Studies – 2012 Program

Component	Description	Funding
Administrative expenses associated with Learning More	Funding to community for administrative expenses associated with coordinating community activities to Learn More. Upon request, resources will be made available to communities for expenses incurred over a 12-month period through participating in Phase 1 of feasibility studies. This may include costs associated with a community working group, advertising (e.g., events and newsletters), and professional fees or part-time staff resource support. This may include funding to community to cover expenses of municipal staff associated with communications among staff and Council, payroll, accounts payable, tracking receipts, phone, fax, email, etc. related to the NWMO process and travel expenses for meetings with surrounding communities or region. An accounting must be kept of activities and money spent, suitable for third-party audit.	Up to \$75,000
Community planning	Funding to community to develop and/or augment an existing long-term vision for community sustainability, integrated community sustainability plan and/or strategic plan in order to support their further consideration of the project.	Up to \$40,000
Independent advice	Funding to community for third-party review, hiring a consultant, studies and provision of expert advice to the community.	Up to \$40,000
Other activities	Funding to covers costs associated with other activities will be considered upon request and then made available to all communities participating in Step 3 of the site selection process.	

Patton, Pat

From: Vince Natomagan [vince.pinehousedc@sasktel.net]
Sent: April-24-12 3:49 PM
To: Shaver, Kathryn; Patton, Pat
Cc: Mike Natomagan
Subject: Pinehouse "Stuff"....

Ladies:

1)The planning for the 2012 Northern Saskatchewan Elders Gathering is now well underway. It is slated for June 3 - 8, 2012. The total cost of this regional event is \$105,600. Pat, as per our short discussion at your last visit, consider this a request for another round of sponsorship from the Nuclear Waste Management Organization to make this event a success much like last year.

2)As per the signed Letter of Understanding, please forward a significant portion of the \$115,000(\$75,000 Administrative/\$40,000 Community planning) payment due to the Northern Village of Pinehouse. This will allow for the start and effective momentum of the NWMO file at our end.

3)Greg Ross has decided to take a new direction, and as a result effective immediately I will be the main point of contact between the community of Pinehouse and the Nuclear Waste Management Organization. In addition, I will also be the main point of contact for any regional or media engagements or inquiries. Mike wants to be cc'd on all correspondence between myself and your office.

Thanks Ladies and have a good day...in partnership,

Vince Natomagan,
Pinehouse, Sask.
(306)884-7622



NUCLEAR WASTE SOCIÉTÉ DE GESTION
MANAGEMENT DES DÉCHETS
ORGANIZATION NUCLÉAIRES

May 2, 2012

Mayor Mike Natomagan
Northern Village of Pinehouse
Box 130
Pinehouse Lake, SK S0J 2B0

Dear Mayor Natomagan:

We have received your request from the Northern Village of Pinehouse to support the Elders Gathering you are planning this summer. We understood that during this Gathering, it is proposed that the community will seek the input of the Elders to a wide variety of topics of interest to people in your region.

We are pleased to offer support of \$40,000 to contribute to the operations components of the Gathering. As a distinct regional initiative, we are pleased to offer our support for this Gathering for 2012.

Sincerely,

Pat Patton
Director, Aboriginal Relations

cc: Vince Natomagan
cc: Jo-Ann Facella

Patton, Pat

From: Patton, Pat
Sent: June-01-12 12:02 PM
To: vince.pinehousedc@sasktel.net
Cc: Matear, Jamie; Patton, Pat
Subject: NWMO Community Office space

Vince

I am preparing the lease information with our legal dept and need some information in order to complete it before sending to you.

Could you please provide me with the information below? If there is anything you think would be helpful for us to know please include it.

Thanks Vince.

Best wishes for the Elders Gathering next week.

Pat Patton

PINEHOUSE - NWMO Community Office	
What we need	Details
Contact information for community for lease: Name Address Phone #	
Date for occupancy	May 1, 2012
Payments made how /when Bank details: Bank Name Bank Branch Address Bank (Financial Institution) #: Transit (Branch) #: Account #:	
Details for our insurance purposes: 1. Construction : how many storey, wood/brick build, and year of build. 2. Occupation : how many people in this building 3. Protection : any fire/smoke alarm installed, any security (guard, system etc.)	

	<p>call you regarding NWMO but it would mean you have to have access to it in which case you might want to consider using the space as your "NWMO" office.</p> <p>We can discuss.</p> <p>We will also put a printer into the office but will likely bring our computers with us when we travel so won't leave a computer set up there.</p>

From: Vince Natomagan [mailto:vince.pinehousedc@sasktel.net]

Sent: Monday, March 19, 2012 2:48 PM

To: Patton, Pat

Cc: Greg Ross; Mike Natomagan

Subject: Phase 3 NWMO/Pinehouse MOU...

Pat:

Mike is asking that you prepare the next MOU related to the various phases of Phase 3. For all intent and purposes, Greg, Mike and I will be collaborating jointly (much like we did last time) in this next phase. I don't know what politically correct way to state but the identified funds need to start flowing as soon as possible in order to allow un-interrupted progress on this file.

We anticipate that a resolution by the Northern Village of Pinehouse will be forthcoming!

Vince.

THIS LEASE made as of May 1, 2012

BETWEEN:

THE NORTHERN VILLAGE OF PINEHOUSE

(the "Landlord")

- and -

NUCLEAR WASTE MANAGEMENT ORGANIZATION

a non-profit corporation incorporated under the laws of Canada

(the "Tenant")

RECITALS:

- A. The Landlord is the owner of a building located at 130 Hilltop Avenue, Pinshouse, Saskatchewan, S0J 2B0 (the "Building");
- B. The Tenant is interested to lease office space on the second floor of the Village Hall in an office space identified by the Landlord as approximately 160 square feet with one window facing south and a metal door with lock (the "Office") in the Building. The Tenant intends to use such space as a business office and visitors' centre.
- C. The Landlord and the Tenant have agreed to enter into this Lease to set out the terms whereby the Landlord will lease the Office to the Tenant (the "Leased Premises").

NOW THEREFORE in consideration of the sum of one dollar (\$1.00) now paid by the parties hereto to each other the parties agree as follows:

1. LEASE TERM

The Landlord hereby leases the Leased Premises to the Tenant for a term of twenty (20) months (the "Term"), which term commences on May 1, 2012 (the "Commencement Date") and expires on December 31, 2013 (the "Expiry Date"). At the end of the Term, the Tenant will surrender the Leased Premises to the Landlord.

2. OPTION TO RENEW

The Tenant has one option to extend the term of the Lease by one (1) year ("Extension Term"). In order to exercise this option, the Tenant must provide written notice to the Landlord three (3) months prior to the end of the Term.

3. RENT

The Tenant agrees to pay to the Landlord rent of one thousand dollars (\$1,000) per month ("Rent") during the Term. The Rent shall be payable in advance for the Term. The Tenant shall pay the Rent to the Landlord for the Term upon execution of this Lease.

If the Tenant exercises its option to extend the Lease by one year, the Rent for the Extension Term shall be one thousand and thirty dollars (\$1,030) per month (the "Extension Term Rent"). The Tenant agrees to pay the Extension Term Rent to the Landlord annually in advance on the first day of the Extension Term.

4. UTILITIES

The Landlord is responsible for the costs of water, electricity and heat associated with the Leased Premises, which shall be included in the Rent. The Landlord is also responsible to provide a telephone line and WiFi access for use in the Leased Premises, which shall be included in the Rent.

5. USE

The Leased Premises shall be used for the purpose of a business office and visitors' centre.

6. LANDLORD'S RESPONSIBILITIES

In exchange for the Rent, the Landlord shall be responsible for the following :

- a. repairs, maintenance and service contracts to heating, cooling, plumbing, mechanical and electrical systems serving the Building;
- b. structural repairs to the Building;
- c. garbage and snow removal,
- d. janitorial services,
- e. the supply of domestic hot and cold water; and
- f. property taxes.

In exchange for the Rent, the Landlord shall also provide the following furnishings for the Tenant's use in the Leased Premises:

- i. two (2) desks;
- ii. four (4) chairs;
- iii. one (1) filing cabinet; and
- iv. a conference table, upon request.

7. INSURANCE

The Landlord shall take out and maintain appropriate insurance on the Building as would a careful and prudent owner.

The Tenant shall take out and maintain appropriate general commercial liability insurance for the business it plans to conduct in the Leased Premises. The Tenant shall save harmless the Landlord for any damage to the Tenant's contents in the Leased Premises.

8. UPKEEP

Other than the Landlord's responsibilities listed in section 6, the Tenant shall, at its own cost and expense, maintain the Leased Premises in such good order and condition as would a careful and prudent owner and in accordance with any applicable law.

9. INSPECTION AND REPAIR

The Landlord shall have the right to inspect the Leased Premises. The Landlord shall schedule such inspections in advance with the Tenant, to occur on the days when the visitor centre is open, except in the event of an emergency, in which case no notice shall be required.

The Landlord shall conduct maintenance and repairs on the Building, in accordance with its responsibilities listed in section 6, at its own cost and expense, in order to maintain the Leased Premises in good order and condition as a careful and prudent owner and in accordance with any applicable law.

In connection with any entry into or repair of the Leased Premises, the Landlord shall attempt to minimize the disruption to the Tenant's use of the Leased Premises.

10. ALTERATIONS AND INSTALLATIONS

The Tenant shall make any alterations and provide any additional furnishings (other than those provided by the Landlord, as described in section 6) it thinks necessary to conduct its business in the Leased Premises. All such alterations shall be carried out at the sole cost of the Tenant. The Tenant may remove its fixtures and furnishings at the end of the Term (or Extension Term, if applicable), and shall not damage the Leased Premises in so doing.

11. DAMAGE AND DESTRUCTION

If the Leased Premises or any part thereof is damaged by fire, flood, or another cause to such an extent that the Tenant cannot use the Leased Premises as an office or visitors' centre, and repairs cannot be conducted in a reasonable amount of time, then either the Landlord or the Tenant shall have the right to terminate this Lease by giving thirty (30) days' written notice to the other party. The Tenant shall not pay rent for any period it is unable to occupy the Leased Premises.

12. OVERHOLDING

If the Tenant continues to occupy the Leased Premises after the expiration of the Term (or Extension Term, if applicable) with the consent of the Landlord, and without any further written agreement, the Tenant shall be a monthly tenant and pay the Extension Term Rent and all the terms and conditions of this Lease shall continue to apply. Either the Landlord or the Tenant shall have the right to terminate such a month-to-month tenancy with thirty (30) days' written notice.

13. ASSIGNMENT AND SUBLETTING

The Tenant shall not assign, sublet, or share possession of all or part of the Lease or Leased Premises without the Landlord's prior written consent, which shall not be unreasonably withheld.

14. NOTICE

Notice of any kind required under this Lease shall be in writing and shall be delivered in person, by prepaid registered mail or by facsimile. The address of the Landlord or the Tenant shall be addresses set out below. Any party may change its address by written notice to the other.

- (a) in the case of the Landlord:

Northern Village of Pinehouse
PO Box 130, Pinehouse, Saskatchewan, S0J 2B0

306-884-2030/2085

Fax: 306-884-2021

Attention: Vince Natomagan

- (b) in the case of the Tenant:

22 St Clair Avenue East

6th floor

Toronto, Ontario

M4T 2S3

Phone (416) 934-9814

Fax (416) 934-9978

Attention: Laura Grant, Office Services Supervisor

15. UNAVOIDABLE DELAY

In the event that either the Landlord or the Tenant is unable to perform any obligation under this Lease by reason of a Delay beyond its reasonable control, the party shall be excused from performing such obligation for the period when such performance is impossible, and the time for performance shall be extended accordingly. However, this shall not excuse the Tenant from the prompt payment of Rent.

In this section, "Delay" means a delay caused by fire, flood, lightning, extremely adverse weather, explosion, strike, act of God or any other contingency beyond the reasonable control of a party.

16. ENTIRE AGREEMENT

This Lease sets forth all the promises, and agreements between the Landlord and the Tenant concerning the Leased Premises and there are no other promises, or agreements, either oral or written, between them. No alteration, amendment, change or addition to this Lease will be binding upon the Landlord or the Tenant unless it is in writing and signed by both the Tenant and the Landlord.

17. SEVERABILITY

Should any provision of this Lease become invalid, void, illegal or not enforceable, it shall be considered separate and severable from this Lease and the remaining provisions shall remain in full force and be binding upon the parties as though such provision had not been included.

18. GOVERNING LAW

This Lease will be governed by the laws of the Province of Saskatchewan.

19. SUCCESSORS AND ASSIGNS

This Lease will be binding upon and enure to the benefit of the parties hereto and their respective permitted successors and assigns.


20. ELECTRONIC TRANSMISSION AND COUNTERPARTS

This Lease may be executed in counterparts and by facsimile or other electronic transmission, and if so executed, each document shall be deemed to be an original, shall have the same effect as if all parties had executed the same copy of this Lease and all of which copies when taken together shall constitute one and the same document.

[rest of page intentionally left blank]

IN WITNESS WHEREOF the parties hereto have executed this Lease.

NORTHERN VILLAGE OF PINEHOUSE

By: 
Name: Martine Smith
Title: CAO

**NUCLEAR WASTE MANAGEMENT
ORGANIZATION**

By: 
Name: Angelo Castellan
Title: Vice-President

Patton, Pat

From: Vince Natomagan [vince.pinehousedc@sasktel.net]
Sent: June-11-12 4:13 PM
To: Patton, Pat
Cc: Mike Natomagan
Subject: Phase 1, Step 3 proposed budget..Pinehouse
Attachments: Paystub Glen.pdf; Paystub Vince.pdf; Pinehouse APM Expense Sheet 2012.pdf

Pat:

When Pinehouse submitted the "Step 3" letter (March 29, 2012) to the NWMO, we voiced our concern for the need of increased capacity support from NWMO to enable Pinehouse to effectively move this APM file forward - not only in the community - but also the region. If the recent Eiders Gathering was any indication, sustained & continuous networking/engagement must be at the forefront of not only myself, (and Mike) but also our trusted colleague Glen McCallum. For lack of a better word, Glen is my right-hand-man! He is critical to our efforts especially in light of his regional connections and one-on-one engagement style.

Attached is a proposed budget that I am now forwarding you that will reflect the true capacity need from your office from May 1, 2012 to May 1, 2013. As per the Pinehouse/NWMO Letter of Understanding dated April 11, 2012, it states, "*please know that should Pinehouse incur modest additional administrative expenses beyond the \$75,000 limit identified in the program, the NWMO would cover these expenses.*" The proposed budget is the additional expenses as identified by Pinehouse.

Also attached is Glen McCallum's bi-weekly pay stub along with mine.

Thanks,

Vince Natomagan,
Pinehouse.

Pinehouse, Sask. S0J 2B0

Phone: (306)884-2030 Fax: (306)884-2021

Email: nvp@sasktel.net

PAYROLL PAYMENT VOUCHER

PAYEE: Glen McCallum
PR Period May 21 - June 01/12
Description: Wages - NWMO Acc't

Hrs	Rate	INVOICES	AMOUNT	DISTRIBUTION
80	18.55	Sub-total	1,403.20	
		H.Pay	80.96	
		Gross Pay	1,484.16	560-210-100
CPP	66.80	66.80		
EI	26.42	36.99		
Tax	237.50	Benefits	103.79	560-210-120
330.72		CPP Payable	133.60	210-200-110
		EI Payable	63.41	210-200-120
		Tax Payable	237.50	210-200-130
		Y-Fund	10.00	210-110-600
		Total.....	1,143.44	

Deposit by: Rose
Date Paid: 1-Jun
Dir dep/Chq #

PAID

Box: 130

Pinehouse, Sask. S0J 2B0

Phone: (306)884-2030 Fax: (306)884-2021

Email: nvp@sasktel.net

PAYEE: Vince Natomagan
PR Period Apr 23-May 04
Description: Wages - NWMO Acct

Hrs	Rate	INVOICES	AMOUNT	DISTRIBUTION
743.17	30.00	Sub-total	2,400.00	
		H.Pay	138.48	
		Gross Pay	2,538.48	560-200-120
			118.99	
			65.03	
		Benefits	184.02	560-210-120
		CPP Payable	237.98	210-200-110
		EI Payable	111.48	210-200-120
		Tax Payable	577.73	210-200-130
		Youth Fund	10.00	210-110-600
		Rent	300.00	420-300-100
		W&S	30.00	110-320-100
			0.00	
		Total.....	1,455.31	

Deposit by: Della
Date Paid: 3-May
Cheq #:

Matear, Jamie

From: Matear, Jamie
Sent: October-05-12 4:23 PM
To: Patton, Pat
Subject: FW: Rental Agreement...

Pat,

FYI: (I replied to Vince we were looking at the rental agreement on Tuesday)

From: Vince Natomagan [<mailto:vince.pinehousedc@sasktel.net>]
Sent: October-05-12 1:41 PM
To: Matear, Jamie
Subject: Fwd: Rental Agreement...

Re-sending...

Vince.

Begin forwarded message:

From: Vince Natomagan <vince.pinehousedc@sasktel.net>
Date: August 20, 2012 4:07:44 PM MDT
To: Pat Patton <ppatton@nwmo.ca>, Jamie Matear <jmatear@nwmo.ca>
Cc: nvp.mike@sasktel.net
Subject: Fwd: Rental Agreement...

Re-sending and waiting on response!!

Vince Natomagan via iPhone

Begin forwarded message:

From: Vince Natomagan <vince.pinehousedc@sasktel.net>
Date: July 25, 2012 6:34:09 PM MDT
To: Pat Patton <ppatton@nwmo.ca>
Cc: Jamie Matear <jmatear@nwmo.ca>, nvp.mike@sasktel.net
Subject: Rental Agreement...

Pat:

Here's hoping the legal department has completed the rental sheet for the upstairs office? Please update.

Thanks,

Vince.

Matear, Jamie

From: Matear, Jamie
Sent: October-11-12 9:48 PM
To: 'Vince Natomagan'
Subject: RE: Lease agreement

Thanks Vince.

I've submitted the lease for signature here – likely tomorrow, and a request will be sent to process the rent payment. Likely 30 days as per our finance standard.

Jamie

From: Vince Natomagan [mailto:vince.pinehousedc@sasktel.net]
Sent: October-11-12 2:21 PM
To: Matear, Jamie
Cc: Mike Natomagan; nvp@sasktel.net
Subject: Re: Lease agreement

Jamie:

Martine Smith signed the lease(attached) on behalf of the Village; only change is the contact person...delete me and replace it with her, and send the entire lease to Martine after you sign it.

Vince.

----- Original Message -----

From: Matear, Jamie
To: Vince Natomagan
Cc: Patton, Pat; Matear, Jamie
Sent: Thursday, October 11, 2012 11:27 AM
Subject: Lease agreement

Good morning Vince,

I have attached a draft Office Lease for your review and comment. If you are amenable to the lease agreement as presented, please have signed by your appropriate authority and fax a copy back to my attention.

If you have comments and are able to send them to us by mid-day Friday, I will try to bring a revised copy with us to have signed when we are in Pinehouse next week.

Regards,

Jamie

Jamie Matear, MBA
Sr. Advisor, Aboriginal Relations

P: (647) 259-4877
C: (416) 509-7246
F: (416) 934-9526
E: jmatear@nwmco.ca

Matear, Jamie

From: Vince Natomagan [vince.pinehousedc@sasktel.net]
Sent: October-11-12 2:21 PM
To: Matear, Jamie
Cc: Mike Natomagan; nvp@sasktel.net
Subject: Re: Lease agreement
Attachments: NWMO lease signed by NVP.pdf

Jamie:

Martine Smith signed the lease(attached) on behalf of the Village; only change is the contact person...delete me and replace it with her, and send the entire lease to Martine after you sign it.

Vince.

----- Original Message -----

From: Matear, Jamie
To: Vince Natomagan
Cc: Patton, Pat ; Matear, Jamie
Sent: Thursday, October 11, 2012 11:27 AM
Subject: Lease agreement

Good morning Vince,

I have attached a draft Office Lease for your review and comment. If you are amenable to the lease agreement as presented, please have signed by your appropriate authority and fax a copy back to my attention.

If you have comments and are able to send them to us by mid-day Friday, I will try to bring a revised copy with us to have signed when we are in Pinehouse next week.

Regards,

Jamie

Jamie Matear, MBA
Sr. Advisor, Aboriginal Relations

P: (647) 259-4877
C: (416) 509-7246
F: (416) 934-9526
E: jmatear@nwmo.ca

Nuclear Waste Management Organization
22 St. Clair Avenue E., 6th Floor
Toronto, ON M4T 2S3

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Patton, Pat

From: Vince Natomagan [vince.pinehousedc@sasktel.net]
Sent: October-18-12 7:33 AM
To: Clarence J. Natomagan
Cc: Matear, Jamie; Patton, Pat; Mike Natomagan
Subject: Re: Sydon Consulting Inc.: Intent to submit Proposal

Clarence:

We held the 5th meeting of the Pinehouse CLC last night here in Pinehouse. Amongst other agenda items, the issue of hiring a third party was discussed. This third party will not only analyze the merits of the Adaptive Phased Management program of the NWMO, but will and must also engage with all members of our community. This is especially true to those residents that can only communicate in Cree and feel comfortable speaking their language and in their setting. The CLC feels this is crucial, and the excerpts (below) of the July CLC meeting demonstrate that. With this in mind, please submit a quote to me within the next several weeks to carry out the third party review. In the meantime, I will also engage a few other entities to see if they not only have the capacity to do the work but also engage all the cultural citizens of Pinehouse.

"Third party must be intimately knowledgeable about the community while remaining objective. Pinehouse citizens do not and will not trust some entity from the outside especially when that entity does not speak their language and doesn't understand their culture"

"The NWMO will have to convince the regulators that the underground repository is safe and technically & scientifically sound, but it also must be mindful that the social licence to operate must be secured from not only the community but also the surrounding communities"

"A third party expert must have a certain level of accredited & technical background while remaining independent from community views"

"The Pinehouse CLC must have active involvement in the hiring of a third-party expert"

"I am the person that must convince all community members that your project is technically sound and safe to the environment and for future generations. I spent almost a decade working for the Canadian Nuclear Safety Commission. I have read & evaluated reports from many established consultants such as Stontec, CanNorth, Golder Associates, and Minnow Environmental"

Thanks,

Vince Natomagan.

— Original Message —

From: Clarence J. Natomagan
To: Vince Natomagan
Sent: Wednesday, October 17, 2012 5:35 PM
Subject: Sydon Consulting Inc.: Intent to submit Proposal

Proposal: Study and Provision of Expert Advice

Clarence J. Natomagan has extensive experience in the nuclear industry, and in living and understanding northern community dynamics more so than any professionally designated consultant group (third-party) in Saskatchewan or any other place for that matter.

This experience includes 23 years of working in the nuclear industry, both private and government.

The NWMO recognizes its challenges of developing trust in the shaking foundation of nuclear advocacy. The NWMO realizes that their interaction and acceptance in Saskatchewan's North will be determined by their presence and their

E-mail

From vince.pinehousedc@sasktel.net **Cc** Matear, Jamie; Natomagan, Mike; Northern Village of Pinehouse; Patton, Pat; Patton, Pat

To Shaver, Kathryn; Shaver, Kathryn **Bcc**

Subject Technology Funding Request...
Kathryn:

Attached are letters from Minahik Waskahigan School for funding as part of our on-going learning initiatives. As you maybe aware, both the elementary and secondary school boasts about 430 students and continuous engagement with these young people would be a good thing!

As stated in the Letter of Understanding dated April 11, 2012, \$75,000 will be made available for advertising, staff support, payroll, etc. This amount has been directed to the Northern Village of Pinehouse. Under the column "Community Planning" it states that an additional \$40,000 would be allocated, and under the column "Other Activities" it states that "costs associated with other activities will be considered upon request". I am generally aware that the Northern Village of Pinehouse might be in a position to defer the \$40,000 to be augmented by "other activities" monetary considerations during this Phase One of Step 3 (May 1, 2012 to May 1, 2013) and/or might be considered as part of Phase Two of Step 3. In otherwords, I am suggesting that the NWMO use it's creativity in finding a proactive solution to this much needed funding request for the purposes of learning and engagement of the younger generation of Pinehouse.

Sincerely,

Vince Natomagan, APM Co-ordinator
Pinehouse, Saskatchewan.

Regarding Northern Village of Pinehouse

Owner Patton, Pat

Duration **Priority** Normal

Due

Category **Sub-Category**

Attachments

File Name	File Size (Bytes)
MWS Technology Funding Request NWMO.pdf	762,867

205



NUCLEAR WASTE MANAGEMENT ORGANIZATION SOCIÉTÉ DE GESTION DES DÉCHETS NUCLÉAIRES

November 7, 2012

Ms Rosalena Smith
Principal, Mlnahik Waskahigan School
P.O. Box 160
Pinehouse, SK S0J 2B0

Dear Ms. Smith:

Subject: Response to Request for funding for technology and resources

Thank you for your letter of October 16, 2012 regarding funding for smartboards and the RedCap Sound System technology for your school.

Your description of the needs of your students is compelling and we can understand that this type of technological system might enhance opportunities for learning.

Unfortunately we do not have a funding program at this time for these types of requests from communities.

Our current focus in a number of communities, including Pinehouse, is conducting a Preliminary Assessment study which will help us to identify the one or two communities in Canada which hold the strongest potential to host this project and which would be the focus of future detailed site characterization work. We are currently in Phase One of this Preliminary Assessment and a stock-taking will take place by both the community and NWMO at the end of this Phase.

We appreciate your request and, with your permission, will keep your request in our files for consideration at a later stage of the site selection process should additional funding programs become available.

Sincerely,

Jo-Ann Facella
Director, Social Research and Dialogue

Copy: Vince Natomagan
Pat Patton
Jamil Matear

Tel 416.934.9814
Fax 416.934.9528
Toll Free 1.866.249.6866

22 St. Clair Avenue East 6th Floor
Toronto Ontario Canada M4T 2S9
www.nwmo.ca



NUCLEAR WASTE SOCIÉTÉ DE GESTION
MANAGEMENT DES DÉCHETS
ORGANISATION NUCLÉAIRES

October 26, 2012

Mayor Mike Natomagan
Northern Village of Pinehouse
P.O. Box 130
Pinehouse, SK S0J 2B0

Dear Mayor Natomagan:

Subject: Response to Request for Additional Administrative Support funding

I am writing in response to your request for additional funding to cover administrative expenses associated with learning more during your participation in Step 3, Phase One, of the NWMO's site selection process for Canada's plan for the long term management of used nuclear fuel in Canada.

As noted in an earlier letter from Kathryn Shaver (April 11, 2012), an important part of the program of resources to support communities at this early stage of decision-making is funding to cover administrative expenses associated with co-ordinating community activities to learn more. As described in the NWMO brochure *Preliminary Assessment of Potential Suitability – Feasibility Studies* published on the NWMO website, the program funds up to \$75,000 in administrative expenses over a 12 month period associated with learning more during participation in this phase of the site selection process. However, in our letter we confirmed that should Pinehouse incur modest additional administrative expenses beyond the \$75,000 limit identified in the program, the NWMO would cover these expenses.

In response to your initial request, with my letter of May 2, 2012 we forwarded you a cheque for \$75,000 as an advance payment for administrative expenses. Vince Natomagan subsequently provided us a spreadsheet outlining anticipated administrative expenses from May 1, 2012 to May 1, 2013 which identified the extent of the need for additional funding beyond the program limit.

We have considered your request for additional funding to cover administrative expenses and with this letter offer to cover a total of \$225,000 for program related administrative expenses for the period May 1, 2012 to December 31, 2013. We would forward these funds to you in three equal installments of \$75,000 on May 1, 2012 (paid), December 1, 2012 and June 1, 2013. As we request of all communities receiving administrative funding, we ask that you send us a periodic accounting of activities and money

Tel: 416.834.9814
Fax: 416.834.9528
Toll Free: 1.866.248.6886

22 St. Clair Avenue East 6th Floor
Toronto Ontario Canada M4T 2S3
www.nwmo.ca

207

Matear, Jamie

From: Matear, Jamie
Sent: November-14-12 4:47 PM
To: 'Vince Natomagan'
Cc: Mike Natomagan
Subject: RE: Cheque for Office Rental...?

Hi Vince,

I believe it is waiting for Jo Ann's approval. If not already in Finance, if I can get it by tomorrow noon, I will ask Finance if they will cut a cheque that I can bring with me to next week's meeting. (Tomorrow because they cut cheques on Thursdays).

Jamie

From: Vince Natomagan [<mailto:vince.pinehousedc@sasktel.net>]
Sent: November-14-12 3:27 PM
To: Matear, Jamie
Cc: nvp@sasktel.net; Mike Natomagan
Subject: Cheque for Office Rental...?

Jamie...subject line...Martine is still waiting...Vince.

Patton, Pat

From: Matear, Jamie
Sent: November-28-12 4:03 PM
To: Vince Natomagan; Patton, Pat
Cc: Halter, Marni
Subject: RE: NWMO Office..Pinehouse.

Hi Vince,

We are happy to move to an alternate office space. We will draft a corroborating letter and forward it to Martine's attention in the next few days.

Attention: Martine Smith

Northern Village of Pinehouse
PO Box 130, Pinehouse, Saskatchewan, S0J 2B0
Phone 306-884-2030/2085
Fax 306-884-2021

Regards,

Jamie

From: Vince Natomagan [<mailto:vince.pinehousedc@sasktel.net>]
Sent: November-27-12 1:31 PM
To: Patton, Pat; Matear, Jamie
Subject: NWMO Office..Pinehouse.

Guys:

The Circle of Courage program is increasingly finding it difficult to find sufficient space at the School. This is preventing them from having constructive meetings and planning. I am now wondering if you guys would be OK if I relocated your office to one of the smaller rooms adjacent to the Cameco Office? The office size that you currently occupy would work perfectly for the Elders and Co-ordinator. Not trying to downplay the importance but NWMO utilizes this current space infrequently thus far

Let me know on your discretionary call, and it would bode well if WE accommodated the Circle of Courage programming staff.

Vince,

Patton, Pat

From: Vince1 [vince.pinehousedc@sasktel.net]
Sent: December-09-12 9:20 AM
To: Halter, Marni
Cc: Matear, Jamie; Patton, Pat
Subject: Re: NWMO Office..Pinehouse.

Please talk to Martine at 306-884-2030

Vince.

On Dec 3, 2012, at 8:09 AM, "Halter, Marni" <mhalter@nwm.ca> wrote:

Hi Vince,

I'm just drafting the amendment to change the office space. Is there a description/ room number or something that I can use to describe the new space that NWMO will occupy?

Thanks.
Marni

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From: Matear, Jamie
Sent: Wednesday, November 28, 2012 04:02 PM
To: Vince Natomagan <vince.pinehousedc@sasktel.net>; Patton, Pat
Cc: Halter, Marni
Subject: RE: NWMO Office..Pinehouse.

Hi Vince,

We are happy to move to an alternate office space. We will draft a corroborating letter and forward it to Martine's attention in the next few days.

Attention: Martine Smith

Northern Village of Pinehouse
PO Box 130, Pinehouse, Saskatchewan, S0J 2B0
Phone 306-884-2030/2085

Patton, Pat

From: Halter, Marni
Sent: December-03-12 9:15 AM
To: Matear, Jamie; 'vince.pinehousedc@sasktel.net'; Patton, Pat
Subject: Re: NWMO Office..Pinehouse.

Sorry, one other question: when will the change be effective?

From: Halter, Marni
Sent: Monday, December 03, 2012 09:09 AM
To: Matear, Jamie; 'vince.pinehousedc@sasktel.net' <vince.pinehousedc@sasktel.net>; Patton, Pat
Subject: Re: NWMO Office..Pinehouse.

Hi Vince,

I'm just drafting the amendment to change the office space. Is there a description/ room number or something that I can use to describe the new space that NWMO will occupy?

Thanks,
Marni

From: Matear, Jamie
Sent: Wednesday, November 28, 2012 04:02 PM
To: Vince Natomagan <vince.pinehousedc@sasktel.net>; Patton, Pat
Cc: Halter, Marni
Subject: RE: NWMO Office..Pinehouse.

Hi Vince,

We are happy to move to an alternate office space. We will draft a corroborating letter and forward it to Martine's attention in the next few days.

Attention: Martine Smith

Northern Village of Pinehouse
PO Box 130, Pinehouse, Saskatchewan, S0J 2B0
Phone 306-884-2030/2085
Fax 306-884-2021

Regards,

Jamie

From: Vince Natomagan [<mailto:vince.pinehousedc@sasktel.net>]
Sent: November-27-12 1:31 PM

Patton, Pat

From: Halter, Marni
Sent: December-03-12 9:10 AM
To: Matear, Jamie; 'vince.pinehousedc@sasktel.net'; Patton, Pat
Subject: Re: NWMO Office..Pinehouse.

Hi Vinco,

I'm just drafting the amendment to change the office space. Is there a description/ room number or something that I can use to describe the new space that NWMO will occupy?

Thanks,
Marni

From: Matear, Jamie
Sent: Wednesday, November 28, 2012 04:02 PM
To: Vince Natomagan <vince.pinehousedc@sasktel.net>; Patton, Pat
Cc: Halter, Marni
Subject: RE: NWMO Office..Pinehouse.

Hi Vince,

We are happy to move to an alternate office space. We will draft a corroborating letter and forward it to Martine's attention in the next few days.

Attention: Martine Smith

Northern Village of Pinehouse
PO Box 130, Pinehouse, Saskatchewan, S0J 2B0
Phone 306-884-2030/2085
Fax 306-884-2021

Regards,

Jamie

From: Vince Natomagan [<mailto:vince.pinehousedc@sasktel.net>]
Sent: November-27-12 1:31 PM
To: Patton, Pat; Matear, Jamie
Subject: NWMO Office..Pinehouse.

Guys:

The Circle of Courage program is increasingly finding it difficult to find sufficient space at the School. This is preventing them from having constructive meetings and planning. I am now wondering if you guys would be OK if I relocated your office to one of the smaller rooms adjacent to the Cameco Office? The office size that you currently occupy would work

Matear, Jamie

From: Matear, Jamie
Sent: December-04-12 11:54 AM
To: 'nvp@sasktel.net'
Cc: 'Vince1'; Halter, Marni
Subject: Lease amendment
Attachments: lease amendment (dec 3 12).docx

Hi Martine,

As discussed, please review the attached lease amendment. If you do not have any recommended changes, please sign and send back by email or fax and we will in turn sign to complete the lease revision. We will send a final, hard copy to you by mail.

Regards,

Jamie

Jamie Matear, MBA
Sr. Advisor, Aboriginal Relations

P: (647) 259-4877
C: (416) 509-7246
F: (416) 934-9526
E: jmatear@nwrmo.ca

Nuclear Waste Management Organization
22 St. Clair Avenue E., 6th Floor
Toronto, ON M4T 2S3

Matear, Jamie

From: Vince1 [vince.pinehousedc@sasktel.net]
Sent: December-05-12 11:11 AM
To: Patton, Pat; Matear, Jamie
Cc: nvp.mike@sasktel.net
Subject: \$75,000

Guys:

I'm not trying to be an ass but please put the \$75,000 cheque in the mail as soon as possible. Work will come to a halt in January if it doesn't arrive! You understand!

Vince.

Patton, Pat

From: Vince Natomagan [vince.pinehousedc@sasktel.net]
Sent: December-17-12 10:34 PM
To: Matear, Jamie; Patton, Pat
Cc: Julie PBN Wriston; Matt Vermette; Mike Natomagan
Subject: Third Party Review/CLC Internal Meeting...
Attachments: Pinehouse CLC Agenda Dec 17 2012.pdf; PinehouseRFP - Final.pdf

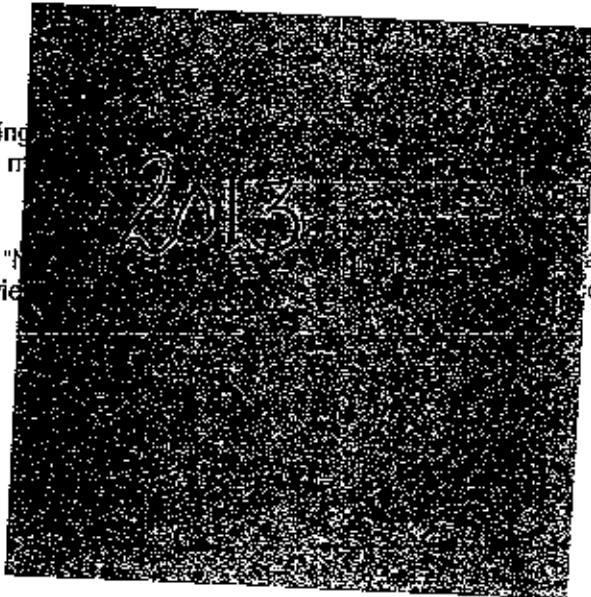
Pat & Jamie:

We concluded our internal CLC meeting on December 17, 2012. At the request of all the CLC members, no minutes of this meeting were taken. We ask that this be respected.

The CLC is pleased to have selected "N" as the successful bid for the Third Party Review/CLC Internal Meeting... concurs on.

Thanks,

Vince Natomagan, Co-ordinator.
Pinehouse CLC.



is attached. At the request of all Camera. We ask that this be

saskatchewan as the contains times lines that the CLC

	<p>Pinehouse CLC December 17, 2012</p> <p>Topics: Strategic Event Values(SEV) – Chris Lafontaine Selection of Third Party Review – 3 quotes submitted</p>
1.	<p>Strategic Events Values – Chris Lafontaine</p> <ul style="list-style-type: none"> a. What is “Strategic Events Values”? b. What role does this methodology play in Phase 1, Step 3 if any? c. What’s NWMO’s position on SEV?
2.	<p>Third Party Review – 3 quotes submitted</p> <ul style="list-style-type: none"> a. Sydon Consulting Inc – Prince Albert, Sask. b. Northern Research Group Inc – Prince Albert, Sask. c. Inter Group Consultants – Winnipeg, Manitoba
3.	Review of 2012 Activities....
4.	
5.	
6.	<p>Other business</p> <ul style="list-style-type: none"> a. Next CLC Meeting – January 16, 2012 b.



December 14, 2012

Vince Natomagan
Co-ordinator, NWMO APM Program
Pinehouse, SK

Dear Respected Sir,

RE: Proposal – Pinehouse CLC Third Party Review

We are pleased to present the attached proposal for "Pinehouse CLC's Third Party Review" in response to your request for proposals.

NRG Inc. has a strong project team with extensive expertise in Metis community-level consultation, traditional land use and the effects of resource development activities on traditional land use, conduction of third party technical reviews of environmental impact assessments, evaluation of socioeconomic impacts stemming from developments on or near traditional territories, resource and environmental policy development, Aboriginal economic development and educating at a post-secondary level. At NRG, we recognize the importance of Aboriginal traditional land use and the need to encourage enhancements in socioeconomic benefits to Northern communities. Because of this, our approach will focus on providing a high quality technical review of NWMO's publications that not only presents the highly technical information in a clear, condensed, easily interpreted format, but also considers how the potential project will affect the traditional land use, cultural values, and socioeconomic values of the residents of Pinehouse Lake.

The budget is estimated at \$58,987.24 and includes all consulting fees, administration fees, travel, accommodations, supplies, consultation fees, and applicable taxes. If you have any questions, please do not hesitate to contact me at 306.981.3904.

I look forward to working with you again in the near future,

Matt Vermette, B.A., M.Sc.(cand)
Chief Executive Officer



***Proposal: Pinehouse CLC Third Party Review
For: Pinehouse CLC & NWMO
Closing Date: December 14 2012***

Northern Research Group Inc.
Bus. Reg. #: 101184675
Box 1952, Prince Albert, SK, S6V 6K1
Matt Vermette, B.A., M.Sc. (cand)
Phone: (306) 981-3904
Fax: (306) 922-4044
Email: matt@nrginc.ca

Table of Contents

Company Profile.....	1
Proposal	2
<i>Purpose</i>	2
Methods.....	2
<i>Document Review and Summarizing</i>	2
<i>Consultation Strategy</i>	3
Budget.....	5
Timeline.....	6
References	6

Company Profile

Northern Research Group (NRG Inc.) is a 100% Aboriginal-owned consultancy with offices in Saskatoon and Prince Albert, Saskatchewan. Incorporated in 2010, the firm provides a wide array of services to federal and provincial government entities, industry, and First Nations and Métis clients. A brief list of our clients includes: Kineepik Métis Local, Pinehouse Lake Co-op Ltd., The Clarence Campeau Development Fund (CCDF), Métis-Nation Saskatchewan Eastern Region II, Métis-Nation Saskatchewan Western Region II, Saskatchewan Power Corporation, Environment Canada, and Prince Albert Metis Women's Association.

While NRG Inc. is able to provide services to entities operating in all sectors of the economy, we specialize in providing services to those operating in the energy and resource sectors. The firm is composed of four main divisions that include the: Aboriginal/ Community Engagement Division, Business Development Division, Economic Development Division, and Resource and Environmental Management Division. By providing clients with access to services and experts in these four inter-related areas, we are able to tackle complex problems and act as a full service consultancy.

Our associates have extensive experience in the Traditional Knowledge Collection, Aboriginal Land Use Studies, Aboriginal Consultation, conducting Technical Reviews of Environmental Impact Statements, Aboriginal economic development, and business development. Since its incorporation, NRG Inc. has worked as a third party consultant to several Aboriginal groups guiding them through the various stages of natural resource and energy development projects. Our work experience, strong understanding of the role of Aboriginal engagement in resource development, and ability to collaborate effectively make NRG Inc. the ideal candidate for this project.

Proposal

Purpose

NRG Inc. recognizes the importance of having clear communication and understanding between NWMO and Pinehouse CLC. Moreover, we recognize that as a potential host community, Pinehouse must build its understanding of Canada's plan for the long-term management of nuclear waste. As the third party reviewer we will provide Pinehouse with a professional, unbiased overview of the existing material published by NWMO regarding adapted phase management and existing siting and licencing process. In conducting this review, we will ensure that special focus is placed on reviewing information which will address the questions and concerns raised by the leadership of Pinehouse during pre-review consultations. The results of the review will be aggregated in a final written report that will be presented to the community in a town hall style consultation to ensure that all residents of the community of Pinehouse have the opportunity to gain full information on adaptive phased management and the current siting and licencing process.

Methods

Document Review and Summarizing

The third party review of NWMO published materials will be strategically executed to fulfill the needs of NWMO and Pinehouse CLC. During this phase of the project NRG will:

1. Engage in meaningful consultation with Pinehouse CLC and the leadership of Pinehouse prior to commencing the review.
 - An initial meeting with the Pinehouse CLC and Pinehouse leadership will be held in Pinehouse Lake, SK during the first week of the project.
 - The focus of this meeting will be on gaining a thorough understanding of the questions and concerns that the community has in relation to adaptive phased management, the existing siting and licencing process, Canada's plan for nuclear waste management, and safety, environment, and traditional land use issues.
2. Utilize information gained during the initial consultation with Pinehouse CLC and the leadership of Pinehouse to guide the review process.
 - While the review will focus on all aspects of the reviewed publications, special emphasis will be placed on information which addresses the concerns and questions raised by Pinehouse CLC and the Pinehouse leadership during the initial consultation.
3. Generate an unbiased third party review of the NWMO published information using industry best practices and qualified personnel.
 - NRG will review all relevant NWMO published material and create a final report which summarizes the information contained within the existing published material and

presents that information in a way that is clear, well-defined, and easy to interpret for all Pinehouse residents.

- While it appears unlikely that external expertise will be required to complete the review, NRG Inc. would utilize its network of professionals housed at the University of Saskatchewan and in other consultancies to provide expert advice and contributions to highly specific technical components should such expertise be required.
- The final document will be written in English but NRG will ensure that Cree language translation services are available at the community consultation to ensure that residents whose primary language is Cree have the opportunity to discuss elements of the report in their primary language.

Consultation Strategy

NRG Inc. has two primary objectives for the consultation process: to inform Pinehouse CLC about the project in terms of its social, economic, environmental and safety implications and to use industry best-practices.

1. Inform Pinehouse CLC about the project and its safety dimensions.
 - Gain a full understanding of NWMO's Adaptive Phased Management plan and similar plans world-wide.
 - Use descriptions and illustrations to draw upon relevant and technical information that may be difficult to comprehend.
 - Use existing relationship with the community to draw up on their questions and concerns early in the consultation period make the process as efficient as possible.
 - Use local language to make the NWMO material accessible to Pinehouse CLC and the residents of the community. As part of this, we will ensure that Cree translation services are available for those community members whose primary language of communication is Cree.
 - Prepare thoroughly before scheduled meeting and communicate with CLC to ensure that any questions will be answered.
 - Draw upon the expertise of colleagues and professions in the geological and /or nuclear energy fields if necessary.
 - Provide all parties ready access to the information they need to draw knowledgeable conclusions, using existing vehicles such as community newsletters, meetings and Internet resources where available.
 - Give Pinehouse CLC the support necessary to determine whether or not they wish to continue learning about the project.
2. Use best-practices.
 - Carry out consultation and engagement activities to the highest possible standard and will use feedback to continue to improve the process.

- Plan all consultation and engagement activities, pool resources and work jointly whenever possible to avoid 'consultation fatigue'. Where relevant, we will use previously obtained information to reduce duplication of engagement activity.
 - Use the most appropriate methods to consult and engage to make the experience interesting, relevant and worthwhile for participants.
 - Encourage ongoing dialogue; be willing to listen and understand all perspectives.
 - Ensure all documents are easy to read and understand.
 - Honour the values of all parties.
 - Include opportunities for all parties to identify any risks or conflict of interest.
 - Build in extra time during the planning stage to ensure the project stays on budget and schedule.
 - Provide feedback on the outcome of the consultation and resulting decisions to all participants and stakeholders.
3. The community consultation will be conducted in a town-hall style format where residents are presented with the key information contained in the third party review report and have an opportunity to ask questions and make comments regarding the review and information contained within it at the end of the session. A light meal and refreshments will also be provided at the consultation (based on attendance of 150 community members). Members from within the community will be hired to prepare the refreshments/light meal, assist in consultation set up and take down, and to provide translation services.

Staff

The key team members who will be responsible for the success of the project are Matt Vermette, B.A, M.Sc. (cand.) and Bobbie Balicki, B.Sc. A brief summary of their qualifications and experience is presented in the following paragraphs and fully-detailed CVs are attached at the end of the proposal.

Matt Vermette

Mr. Vermette is a senior partner working out of NRG's Prince Albert office and will serve as the team lead on this project. He has extensive academic and applied experience in the realm of project management, policy analysis, and completing large-scale research projects. Mr. Vermette's professional experience during the last five years has largely been focused on providing consultancy services to a wide array of clients in private industry and government. Upon departing from his research positions at the University of Saskatchewan's Centre for The Study of Agriculture, Law, and the Environment and the Department of Bioresource Policy, Business, and Economics in 2008, Mr. Vermette formed Dhai Consulting Group. The firm merged with International Bioresources Research Group (IBRG) in 2009, and Mr. Vermette served as a co-owner and senior partner within the firm until his departure in early 2011. Upon departing IBRG, Mr. Vermette became a senior partner and majority owner at NRG Inc. and has held those positions since that time.

Relevant professional experience held by Mr. Vermette includes conduction of third party technical reviews of environmental impact assessments, designing and conducting traditional land use studies, designing and implementing surveys, and the design and facilitation of community-level consultations in Aboriginal communities. Relevant academic research experience held by Mr. Vermette includes research related to resource and environmental policies, the valuation of environmental goods and services, resource extraction and utilization, the socioeconomic impacts of economic development, and the drivers of aboriginal economic development.

Bobbie Balicki

Ms. Balicki is a Research Associate at NRG Inc. whose role focuses on researching, writing, and demonstrating analysis of federal and provincial environmental and natural resource legislation, regulations and processes to a wide array of clients in private industry and government. With NRG Inc. Ms. Balicki has co-written the paper "Driver's of Métis Economic Development in Saskatchewan's Resource Sector: A Discussion Paper" and acted as the lead researcher on the paper "The Socioeconomic Impacts of Métis Economic Development in Saskatchewan: A Discussion Paper" for the CCDF. She has a deep understanding of Aboriginal socio-economic issues and has conducted several literature reviews outlining traditional Métis land-use in Saskatchewan.

Budget

Project Quote			
Activity	Hrs	Hourly Rate	Total
Third Party Document Review	160	\$122.40	\$19,584.00
Preparation of Review Summary	120	\$122.40	\$14,688.00
Engage with Community Leaders	40	\$122.40	\$4,896.00
Community Consultation	36	\$122.40	\$4,406.40
Consultation Expenses (Hall Rental, Light Meal/Refreshments, Labour)			\$1,800.00
Travel (Labour)			\$3,916.80
Travel (Transport, Hotels, Meals)			\$1,780.00
Office Materials and Printing			\$5,107.12
Project Sub- Total			\$56,178.32
Taxes (5%)			\$2,808.92
PROJECT TOTAL			\$58,987.24

Timeline

Activity	9 weeks
Initial Consultation with Pinehouse Leadership	January 15 th
Third Party Review of NWMO Published Material	January 16 th - March 1 st
Community Consultation/Presentation of Review	March 14 th
Final Document Submission	March 21 st

References

Company Name: Clarence Campeau Development Fund
Contact Name: [REDACTED]
Title: [REDACTED]
Telephone: [REDACTED]
Email: [REDACTED]

Engagement Type: Contract Based Research and Analysis

Project Budget: \$50,000/annum

Project Performance: Consistently on budget and on time.

Number of Client Resources Required: Generally only an initial interview with one or two of CCDF's personnel is required prior to commencing projects.

Number of Consulting Resources Required: Generally one senior partner and one research associate are assigned to each project.

Type of Work Performed: Recent projects include two separate research studies titled "The Socioeconomic Benefits of Metis Economic Development" and "Drivers of Metis Economic Development". In both cases, the projects included consultation/interviews with stakeholders, literature reviews, analysis of program statistics, and the development of written report. The intended audience for these reports were members of caucus and government departments such as Aboriginal Affairs and Northern Development Canada and the Office of the Federal Interlocuter.

Company Name: Metis Nation Eastern Region II
Contact Name: [REDACTED]
Title: [REDACTED]
Telephone: [REDACTED]
Email: [REDACTED]

Engagement Type: Contract Based Research and Analysis

Project Budget: Long-term Average of \$60,000

Project Performance: Consistently on budget and on time.

Number of Client Resources Required: Varies by project.

Number of Consulting Resources Required: Generally one senior partner and one research associate are assigned to each project.

Type of Work Performed: Recent projects include the conduction of technical reviews of environmental impact statements pertaining to mining developments located on traditional territory, the conduction of traditional land use studies, the facilitation of Metis community consultations, and strategic planning services. All technical reviews and traditional land use studies conducted for this client have a substantial community consultation and engagement component.

Company Name: Metis Nation Western Region II
Contact Name: [REDACTED]
Title: [REDACTED]
Telephone: [REDACTED]
Email: [REDACTED]

Engagement Type: Contract Based Research and Analysis

Project Budget: Long-term Average of \$50,000

Project Performance: Consistently on budget and on time.

Number of Client Resources Required: Varies by project.

Number of Consulting Resources Required: Generally one senior partner and one research associate are assigned to each project.

Type of Work Performed: Recent projects include the conduction of technical reviews of environmental impact statements pertaining to mining developments located on traditional territory, the conduction of traditional land use studies, the facilitation of Metis community consultations, and economic development advisory services. All technical reviews and traditional land use studies conducted for this client have a substantial community consultation and engagement component.

Matthew Vermette
Box 1952, Prince Albert, SK
(306)981-3904
matt.vermette@usask.ca

EDUCATION

University of Saskatchewan, Saskatoon, SK

M.Sc. in Resource Economics

Pending

Thesis: "Assessing the Benefits of Cooperation and the Costs of Competition Among Saskatchewan's Small-Scale Forest Operators"

University of Saskatchewan, Saskatoon, SK

B.A. in Business Economics

2008

Areas of Concentration: Resource and Environmental Economics

AWARDS

Fowke Award in Economics, University of Saskatchewan

2008

RESEARCH EXPERIENCE

Centre for the Study of Agriculture Law and the Environment, Saskatoon, SK

Research Assistant – "Identifying Research Needs In Saskatchewan's Forestry Sector"

2007-2008

- Identified stakeholders in Saskatchewan's forest sector and compiled a stakeholder contact database.
- Conducted research on the annual timber allocations and forest product output volumes of Saskatchewan's forest product producers.
- Reviewed, summarized, and performed a comparative analysis of the Alberta Forests Act, Manitoba Forests Act, and Saskatchewan Forest Resources Management Act.

University of Saskatchewan, Saskatoon, SK

2007-2008

Research Assistant – "Investigating the Potential for an Independent Forest Operators Cooperative In Saskatchewan."

- Conducted a comprehensive review of the literature pertaining to the implementation of various forms of cooperative models in the Canadian forestry industry.
- Utilized the knowledge obtained in the review to develop a report which summarized the experiences of previously and currently existing forestry cooperatives, outlined the characteristics of the various cooperative models employed in the forestry sector, and suggested a potential cooperative model for the Independent Forest Operators of Saskatchewan.

TEACHING EXPERIENCE

University of Saskatchewan, Saskatoon, SK

2011 - 2010

Guest Lecturer – Department of Bioresource Policy, Business, and Economics

- BPBE 330.3 – Land and Resource Economics: "Applied Forest Economics and Forest Management Policy in Canada".
- BPBE 990.3 – Graduate Studies Seminar;

University of Saskatchewan, Saskatoon, SK

2010

Lecturer – Indigenous Peoples Resource Management Program

- IPRM 103.3 – Resource and Environmental Studies: Forestry Field course

<p><i>University of Saskatchewan, Saskatoon, SK</i> Guest Lecturer – Department of Bioresource Policy, Business, and Economics</p> <ul style="list-style-type: none"> • BPBE 330.3 – Land and Resource Economics: "Applied Forest Economics and Forest Management Policy in Canada". 	<p>2010</p>
<p><i>University of Saskatchewan, Saskatoon, SK</i> Lecturer – Department of Bioresource Policy, Business, and Economics</p> <ul style="list-style-type: none"> • BPBE 495.3 – Agribusiness Venture Management 	<p>2009</p>
<p><i>University of Saskatchewan, Saskatoon, SK</i> Guest Lecturer – Department of Bioresource Policy, Business, and Economics</p> <ul style="list-style-type: none"> • BPBE 330.3 – Land and Resource Economics: "Forest Management Policy and Forest Tenure". 	<p>2009</p>
<p><i>University of Saskatchewan, Saskatoon, SK</i> Guest Lecturer – School of Environment and Sustainability</p> <ul style="list-style-type: none"> • SENS 898.3 – Environmental Economics and Policy Making: "Optimal Forest Stand Rotation". • SENS 896.3 – Environmental Economics and Policy Making: "Sustainable Forest Management Policy". 	<p>2009</p>
<p><i>University of Saskatchewan, Saskatoon, SK</i> Teaching Assistant – Indigenous Peoples Resource Management Program</p> <ul style="list-style-type: none"> • IPRM 100.3 – Introduction to Legal Concepts in Resource Management • IPRM 101.3 – Introduction to Management Issues • IPRM 102.3 – Environmental Studies – Economics/Law • IPRM 103.3 – Resource and Environmental Studies 	<p>2009</p>
<p><i>University of Saskatchewan, Saskatoon, SK</i> Guest Lecturer – Department of Bioresource Policy, Business, and Economics</p> <ul style="list-style-type: none"> • BPBE 330.3 – Land and Resource Management: "Forest Economics – Optimal Rotation". 	<p>2008</p>

WORK EXPERIENCE

<p><i>Northern Resource Group (NRG Inc.), Prince Albert, SK</i> Chief Executive Officer/Owner</p> <ul style="list-style-type: none"> • Provide clients with consulting and advisory services in the areas of Aboriginal Resource Management, Duty to Consult and Accommodate, Business Development, and Economic Development. • Develop and Maintain client relationships • Manage relationships with associates and research partners • Develop contracts/proposals. • Develop work plans • Engage In Aboriginal Traditional Knowledge Collection • Develop Traditional Land Use Studies • Facilitate Duty to Consult and Accommodate Processes • Perform Technical Reviews of Environmental Impact Assessments • Facilitate community consultations related to resource developments in traditional aboriginal territories 	<p>2011- Present</p>
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- Facilitate Negotiation of Impact Benefit Agreements between Aboriginal Groups, Government and Resource Companies.
- Develop Business Plans
- Develop Action Plans
- Develop Strategic Plans
- Develop Financial Plans
- Provide Economic Analysis/Forecasting Services
- Provided clients with advisory services in the area of business development, resource management, and duty to consult and accommodate
- Engage in all aspects of internal corporate management including HR, Finance/Accounting, Marketing and Business Development.

International Bioresources Research Group, Saskatoon, SK

Senior Partner/Finance Manager

2009-2011

- Managed the Aboriginal Resource Management and Duty to Consult Unit
- Co-Managed the Business Development Unit
- Developed and Maintained client relationships
- Developed contracts/proposals
- Engaged in Aboriginal Traditional Knowledge Collection
- Developed Traditional Land Use Studies
- Facilitated Duty to Consult and Accommodate Processes
- Performed Technical Reviews of Environmental Impact Assessments
- Facilitated community consultations related to resource developments in traditional aboriginal territories
- Developed Business Plans
- Developed Action Plans
- Provided Economic Analysis/Forecasting Services
- Provided clients with advisory services in the area of business development, resource management, and duty to consult and accommodate
- Managed corporate finances and engaged in all aspects of corporate financial reporting.

Dhai Consulting, Prince Albert, SK

Chief Executive Officer/Owner

2008-2009

- Provided clients with consulting and advisory services in the area of Aboriginal Business Development, Aboriginal Resource Management, and Duty to Consult and Accommodate.
- Procured clients and maintained client relationships.
- Developed Business Plans
- Developed Financing plans
- Developed Economic Forecasts/Financial Projections
- Developed Resource Management Plans

Vermette Wood Products, Spruce Home, SK

Forestry and Environment Manager

2006-2008

- Conducted all pre-harvest consultations with stakeholders (i.e. Aboriginal groups, trappers, outfitters, recreation groups, etc.)
- Managed all harvesting operations employees including logging contractors, hauling contractors, timbercruising assistants, and scalers.

- Educated employees and contractors on environmental policy and regulations and ensured that their actions were in compliance with those regulations.
- Analyzed both short term and long term timber needs to generate harvesting strategies and timber harvest targets.
- Engaged in forest inventory analysis via the reviewing of inventory maps, aerial surveys, and on ground timbercruising to seek high quality timber stands for potential harvest.
- Developed a sampling and data analysis method (using excel and macros) which provides a complete standing inventory of fence post products which can be generated from a particular stand.
- Engaged in all aspects of harvest planning including the creation of annual operating plans, cut plans, scaling plans, and post harvest reports.
- Performed quality control checks on harvested timber
- Performed pre-harvest, harvest progress, and post harvest site assessments with logging contractors and forestry officers.
- Implemented natural disturbance emulation harvesting designs.
- Reduced the total cost of wood fibre delivered to yard by 2.1% through the restructuring of harvesting and processing procedures.
- Worked with SERM Environmental Protection Officers to ensure the facility was in compliance with provincial and federal environmental regulations.
- Created annual environmental reports for distribution to Saskatchewan Environment and Resource Management
- Conducted annual on site emission assessments for the National Pollutant Release Inventory (NPRI) program.
- Worked in collaboration with a colleague to develop and implement an environmental monitoring program for WWP.

Vermette Wood Products Ltd., Spruce Home, SK

Finance Manager

2005 – 2008

- Worked with management team to prioritize corporate expenses.
- Reviewed and approved all accounting transactions, financial statements, company /departmental expenditures.
- Performed internal audits.
- Conducted sales analysis, cost analysis, pricing analysis, and implemented price increases.
- Developed detailed financial forecasts, financing proposals, performance reports, and budgets.
- Scheduled and negotiated currency exchange transactions.

Vermette Wood Products Ltd., Spruce Home, SK

Business Analyst

2004 – 2005

- Worked with SERM and an environmental consultant to determine the level and priority of upgrades which were required to make the company's treatment facility TRD compliant.
- Reviewed the company's financial history, cost structure, and pricing structure to determine key issues and recommended solutions to enhance the company's feasibility.
- Assisted with administration and planning related to the sale and purchase of Vermette Wood Products Ltd.
- Worked with newly formed management team to implement solutions that were recommended in the review process.

P.A. Fire and Flood Restorators Ltd., Prince Albert, SK

Business/Efficiency Analyst

2002 – 2004

Identified key inefficiencies within the organization and recommended solutions

Worked with the company's management to implement solutions.

Created an invoice management program using excel VBE and macros which resulted in decreasing AR turnover by approximately 10 days.

PAPERS AND PRESENTATIONS

- Vermette, M and B. Baltckl (2012). "Drivers of Métis Community Economic Development In Saskatchewan's Resource Sector: A Discussion Paper" for Clarence Campeau Development Fund and the Department of Aboriginal Affairs and Northern Development Canada. 2012.
- Vermette, M and B. Baltckl (2012). "The Socioeconomic Impacts of Métis Economic Development In Saskatchewan" a literature review and benefit-cost analysis for Clarence Campeau Development Fund. Presented to the Department of Aboriginal Affairs and Northern Development Canada in Ottawa, Ontario. 2012.
- "Assessing the Benefits of Cooperation and the Costs of Competition Among Saskatchewan's Small-Scale Forest Operators". Seminar presentation delivered to the Department of Bioresources Policy, Business, and Economics, University of Saskatchewan, Saskatoon, Saskatchewan, 22 October 2010.
- "Investigating the Benefits of Co-operation Among Saskatchewan's Independent Forest Operators". Paper delivered at the CONFOR West 2010 Environmental Studies and Forestry Conference, University of British Columbia, Vancouver, British Columbia, 26 January 2010.
- "Producer Experiences In the Saskatchewan Forest Industry". Presentation delivered at 2008 Western Premiers Conference, Prince Albert, SK, 30 May, 2008.
- Hessein, H. & Vermette, M. (2010). "Forest Co-operative Opportunities for Saskatchewan". Policy paper for Saskatchewan Ministry of Energy and Resources.
- Vermette, M. (2009). "Determining the Willingness to Pay for Conservation of Natural areas in Saskatchewan". Working Paper.
- Vermette, M. (2009). "Modeling the Multiple Cruise Effect and the Potential Benefits of Co-operative Timbercruising Among Small Scale Forest Operators". Working Paper.
- Hessein, H. & Vermette, M. (2008). "Investigating the Potential for an Independent Forestry Operators Cooperative in Saskatchewan". Policy Paper for Saskatchewan's Ministry of Energy and Resources.
- Hessein, H., Vermette, M. & Weseen, S. (2008). Identifying Research Needs in Saskatchewan's Forestry Sector". Policy Paper for Saskatchewan Ministry of Energy and Resources.
- Vermette, M. (2008). "Forest Certification: An Optimal Sustainable Forest Management Policy in Canada". Working Paper.
- Vermette, M. (2008). "Deal or No Deal: Canada-US Trade in Softwood Lumber and the 2006 Softwood Lumber Trade Agreement". Working Paper.
- Vermette, M. (2006). "An Even More Inconvenient Truth: Assessing the Effectiveness of GHG Emission Reduction Policies". Saskatchewan Economics Journal (Forthcoming)

LANGUAGES

English – first language

French –Basic Level One Comprehension

MEMBERSHIPS

Association of Environment and Resource Economists
Ducks Unlimited
Saskatchewan Wildlife Federation
Métis Nation of Saskatchewan

BOBBIE BALICKI

EDUCATION

College of Agriculture and Bioresources, University of Saskatchewan, Saskatoon SK

B. Sc. Renewable Resource Management

Area of Concentration: Resource Economics and Resource Policy

Graduation: April 2012 with Distinction

WORK EXPERIENCE

Northern Research Group (NRG Inc.), Saskatoon SK

2012-Present

Research Associate

- Provide clients with consulting and advisory services in areas of: Aboriginal consultation and engagement, business and economic development and resource and environmental management.
 - Prepared project proposals and peer-reviewed technical reports.
 - Developed business plans and financial/revenue projections.
 - Conducted market and business analyses for entrepreneurial endeavors in the energy and resource sectors.
 - Demonstrated analysis of federal and provincial environmental and natural resource legislation, regulations and processes.
 - Engaged in Aboriginal Traditional Knowledge Collection/Traditional Land-Use Studies.
-

RESEARCH EXPERIENCE

- "Valuing Wetlands in the St. Gregor South Conservation and Development District: A Cost-Benefit Analysis" for Ducks Unlimited Canada. Paper and presentation delivered to the Ducks Unlimited Canada and the College of Agriculture and Bioresources. Saskatoon, Saskatchewan. 2012.
 - Vermette, M and B. Balicki. "Drivers of Métis Community Economic Development in Saskatchewan's Resource Sector: A Discussion Paper" for Clarence Campeau Development Fund and the Department of Aboriginal Affairs and Northern Development Canada. 2012.
 - Vermette, M and B. Balicki. "The Socioeconomic Impacts of Métis Economic Development in Saskatchewan" a literature review and benefit-cost analysis for Clarence Campeau Development Fund. Presented to the Department of Aboriginal Affairs and Northern Development Canada in Ottawa, Ontario. 2012.
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SKILLS PROFILE

Matear, Jamie

From: Patton, Pat
Sent: March-01-13 12:18 PM
To: Vince Natomagan
Cc: Matear, Jamie; nvp.mike@sasktel.net; Facella, Jo-Ann
Subject: RE: Phase 1, Step 3...

Vince

Thank you for your email regarding clarification on the current progression of work on the Northern Village of Pinehouse in Step 3 – Phase 1 of the Adaptive Phased Management site selection process. This email is written to reconfirm the information provided to the Northern Village of Pinehouse in the letter of October 26, 2012 to Mayor Mike Natomagan in which the NWMO outlined the current timeframe and provision of funds available to the end of December 2013 during which Pinehouse is in Phase 1 of Step 3. As noted in that letter, NWMO has agreed to cover administrative expenses in Phase 1 to a total of \$225,000 of which \$150,000 has been paid (May 2012 and December 2012) with the final payment of \$75,000 to be made June 1, 2013. As noted in Kathryn Shaver's letter of April 11, 2012 regarding work in Step 3 - Phase 1, communities with relatively low potential to be suitable for the project may be screened out of the process at the end of the first phase of work. We are currently still gathering information in Phase 1 and anticipate that this will continue through to the end of 2013.

We are in the process of developing the Step 3-Phase 2 program and anticipate to have more information on this toward the end of this year.

In regards to the involvement of Kineepik Métis Local, I have spoken with President Mike Natomagan about the approach to the involvement of the Local and also with Northern Regional Director III Glen McCallum and am in the process of collaboratively developing an approach that includes the Region and the Locals in involvement this year. We hope to be able to proceed with this in the next few weeks.

Pat Patton
Director, Aboriginal Relations

-----Original Message-----

From: Vince Natomagan [<mailto:vince.pinehousedc@sasktel.net>]
Sent: Monday, February 18, 2013 11:48 AM
To: Patton, Pat
Cc: Matear, Jamie; nvp.mike@sasktel.net
Subject: Phase 1, Step 3...

Pat:

I switched over from a PC to a Mac and I don't have the date to recall when it was I sent you an e-mail inquiring about when Phase 1, Step 3 comes to an end? As lead on this file for the Northern Village of Pinehouse, my understanding is May 1, 2013. Am I correct in my assumption?

Regardless, the NWMO should start talking to not only the Northern Village of Pinehouse, but also Kineepik Metis Local on what Phase 2, Step 3 entails, and subsequent MOU's should reflect that.

As a reminder, the CLC will recommend to the Northern Village of Pinehouse whether or not to proceed to the next phase, and Mayor & Council will need to make another resolution in effect moving on to "Phase Two" of Step 3. It is my hope that NRG Inc will have finished its Third Party Review by the end of March to mid-April for this is the primary information that the CLC group will depend on for such a recommendation to NVP.

Patton, Pat

From: Shaver, Kathryn
Sent: May-09-13 11:54 AM
To: Vince Natomagan
Cc: nvp.mike@sasktel.net; Patton, Pat; Nash, Kenneth E.
Subject: RE: Political Nuclear Drama Play...

Dear Vince,

Thank you for taking the time to write to Ken and I on April 30th.

We appreciate you sharing with us your concerns and the types of challenges you and the community are facing as you explore interest in the APM project.

NWMO acknowledges all of the good work that Pinehouse has done in its involvement with the APM site selection process. It is important to us that we understand how we can best support the community in its consideration of this project.

We look forward to Mayor Mike Natomagan attending our meeting on June 10th in Toronto during which we will be providing information on progress and next steps in the completion of the Phase 1 Preliminary Assessment reports. This will provide an ideal opportunity for us to sit down with Mayor Natomagan to discuss these challenges and how we might proceed together to address them.

Again Vince, thank you for keeping us informed on these important considerations.

With kind regards,

Kathryn Shaver
Vice President, APM Engagement and Site Selection

From: Vince Natomagan [mailto:vince.pinehousedc@sasktel.net]
Sent: Tuesday, April 30, 2013 10:16 AM
To: Shaver, Kathryn; Nash, Kenneth E.
Cc: nvp.mike@sasktel.net; Patton, Pat
Subject: Fwd: Political Nuclear Drama Play...

Good morning guys:

I woke up this morning feeling enthusiastic about Pinehouse's future within our region. Through strong leadership and undying thirst for progress within the modern context we are continuing to foster "well-being" and partnerships with governments and industry wherever we can. What this essentially means is we are trying to move the bar higher in terms of what sustainable development means. This is especially true in light of the fact that we live in an economically depressed region in terms of community monetary wealth. This is a stark contrast to the rich resources that are around us. We are also mindful of the have and have-nots but that doesn't intimidate us from having the audacity to try! So on and so on.

Although I'm not an elected leader (by choice), the Mayor of Pinehouse has entrusted me to attempt to build new bridges and repair some old ones that might have been burned down in the past. It seems ironic that I

should be in this position considering how crass and bullish I can be at times with outside players. People like dear ole Pat knows this of me. And, maybe that is the point! Growing up in the trapline then having to attend post-secondary education, then having to bring myself to the point of personal internal conflicts - I've had to come to terms with all of that, get over it and move on. Today, I am entrusted by Mike to gate-keep various files (portfolios in your world) and I must say I do a decent job. I also have had the opportunity to work as an Aboriginal journalist for MBC Radio for close to 20 years. In those years I have talked to countless people from across this Province and various national leadership including Mathew Coon Come, Ovide Mercredi, Jean Chretien, Paul Martin, Grant Devine; Lorne Calvert, etc. I have heard quite a few stories over the years. So, I do appreciate the various views that are out there!

Yesterday I was notified by one of the high school teachers about a drama play at Ile-la-Crosse..e-mail to the Director of Education is below(along with jpeg of the program). Although I should stay quiet I won't...I have tried to impress upon your personnel about maybe having an Elder from Pinehouse on the Nigaani Group since 2010 without success. Instead four (4) "Elders" from Ile-la-Crosse were recruited. Recently, the Nigaani Group was dismantled and a new Council of Elders was formed..again with an Elder from Ile-la-Crosse. This begs the question: how is your investment in Ile-la-Crosse working out? I would venture to say pandering to this community is now back-firing on the NWMO.

About 3 weeks ago, your colleague Pat Patton introduced a new "program" for \$60,000 for each northern region of the Metis Nation - Saskatchewan. What is this "pool of money" supposed to do? The NWMO is throwing a penny to a million dollar problem, and it will backfire big time. As Executive Director of Kincepik Metis Local Inc, I'm very much sensing that the board of directors of this vibrant Metis Local are not interested in this idiotic shortfall. It is rather quite a patronizing gesture from the NWMO.

What is the point of this bla bla bla? The NWMO needs to appreciate our internal and regional challenges. Selling your oil is tearing us apart. There is inadequate dollar considerations. We lack proper capacity. Where is the Center of Excellence? Are we going to be lucky enough to be janitors at this centre? Where is the foresight and planning? From my perspective I am not seeing it, and believe me I am trying hard. In the meantime, it's hard to smile and keep a straight face and tell whoever wants to listen that "NWMO cares"!

In closing, maybe it's time that Pinehouse leadership and the real players of the NWMO sit together and discuss real issues. If not, the road to success is grey at best. In the meantime, I have to commend Pat and her team for trying her best and she is trying her best.

Regards,

Vince Natomagan, Chair
Pinehouse CLC.

Begin forwarded message:

From: Vince Natomagan <vince.pinehousedc@sasktel.net>
Subject: Political Nuclear Drama Play...
Date: 29 April, 2013 2:26:22 PM CST

Mr. Cychmisruk:

It has been brought to my attention by one of the our teachers at Minahik Waskahigan School that a certain drama play was carried out at your school last Friday, April 26th. This teacher was quite taken aback by the seemingly political slight against the community of Pinehouse. Apparently, this play was carried out by young high school students titled, "Nuclear Jig". The students apparently wore shirts with uranium/nuclear waste pictures and green sludge. Additionally, my name was used as one of the characters in this play. This "Vince" character apparently had a dictator demeanour about him!

I think we can all agree that the nuclear waste issue is quite polarizing at times, but it would be quite concerning if certain staff within your school used this polarization effect to their own political cause. We can also agree - if true - it is quite disrespectful for these same staff to assume to be informed and paint a certain shade of colour to the community of Pinehouse when there's no bases of fact.

On a personal level, I have developed "thick-skin" sotospeak when engaging with individuals or groups of people as it pertains to the matter of nuclear waste, but I would still not condone propaganda that would slight Pinehouse in a certain light. That is simply not fair for a has a detrimental affect.

If this drama "play" was geared in this direction as to have the desired effect then maybe these staff members should be engaged as to see what their motives were? I would also strongly encourage these staff members to take the time and read some available material on the Pinehouse CLC website at <http://clcinfo.ca/pinehouse/>.

Thank you for your time, and let's not get ahead of ourselves in transferring misinformation to impressionable young students. These students should have the ability to judge information for its own merits and have as much facts as possible. For the record, Pinehouse has NOT committed to anything as it pertains to the nuclear waste repository; rather we are engaging with the NWMO folks and material in the hopes of learning for we too have the capacity to learn about things and concepts in society.

Thanks Ernie,

Vince Natomagan, Chair
Pinehouse Community Liaison Committee.